



January 26, 2023

Honorable Kathy Hochul  
Governor of New York State  
Executive Chamber  
New York State Capitol  
Albany, New York 12224

Dear Gov. Hochul:

We are pleased to share with you four new enclosed reports on collaborative models of care that span, unite and improve New York's health, mental health and aging services systems.

The Home Care Association of New York State, Healthcare Association of New York State and Iroquois Healthcare Association, with support from the Mother Cabrini Health Foundation, have worked jointly since the COVID-19 surge of 2020 to develop the *Statewide Hospital-Home Care Collaborative*. Our goal has been to improve primary, preventive and pre-acute care; and post-acute transition, in-home recovery and long-term care support.

Over the past three years, our *Collaborative* has promoted and supported replication of prototype models of collaboration through presentations, education and technical assistance to hospitals, home care providers, physicians, health plans, mental health and other core partners statewide. In the last quarter of 2022, we developed these reports to assist the statewide healthcare community in ongoing health, mental health and aging services collaboration.

We will disseminate these resources widely across the field to further catalyze collaboration by partners across the continuum of care. We are sharing these publications with you first as they dovetail with your focus on addressing the severe health, mental health and aging service challenges and needs besetting the system.

These documents present ideas, lessons learned, challenges and best practices in major health, mental health and aging services areas. They can serve as guides and catalysts for collaboration to advance healthcare design, delivery and community population health goals. The reports include:

- [\*Compendium of Statewide Hospital-Home Care Collaborative Models\*](#) — features prototypes of hospital-home care-physician collaboration models that offer transformative designs and major pre- and post-acute impacts. These models were featured in our statewide presentations and educational efforts.
- [\*Innovative Health-Mental Health Collaboration Models: A Primer\*](#) — focuses on collaborative hospital-home care-mental/behavioral health models that foster interdisciplinary collaboration, prevent/better manage emergencies and avoid hospitalization and long-term institutionalization. This primer also profiles OMH supportive housing programs that help people

with behavioral health needs who are entering the community or aging in place to be successful in the integrated settings.

- [\*Hospital and Home Care Partnerships with Aging Providers: Collaboration Models and Lessons Learned\*](#)— HCA, HANYS and IHA collaborated with the Association on Aging in New York and several county offices for the aging to identify prototypes for hospital, home care and aging services collaboration. Programs highlighted in this report show how to improve aging in place and how to enhance older adults' health through community-based aging services and healthcare integration. The highlighted models demonstrate that successful hospital, home care and aging services collaborations are multifaceted and provide a foundation for future collaborative work.
- [\*Collaborative Prototypes & Lessons Learned During the COVID-19 Vaccine Rollout\*](#)— presents community collaboration models achieved by hospitals, home care and community partners in responding to the COVID-19 vaccination imperative. Regional vaccination hub leaders were invited to share major takeaways from these collaborations and to offer insights on other major healthcare delivery and public health goals beyond COVID-19 to which these lessons and practices could be applied.

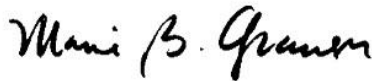
We welcome the opportunity to meet with you, Commissioners McDonald, Sullivan and Olsen, and your staff to discuss these efforts and future steps, including our upcoming highlighting of a series of models supporting new entrants into the health workforce. We hope these resources will provide valuable assistance throughout this year's legislative session.

We can provide printed and electronic versions of these reports to the executive chamber and state agency staff upon request. We look forward to continuing our work with you and all interested parties to address the significant and growing challenges in the health, mental health and public health systems.

Sincerely,



Al Cardillo  
President and CEO, HCA  
[acardillo@hcanys.org](mailto:acardillo@hcanys.org)



Marie B. Grause, RN, JD  
President, HANYS  
[bgrause@hanys.org](mailto:bgrause@hanys.org)



Gary J. Fitzgerald  
President and CEO, IHA  
[gfitzgerald@iroquois.org](mailto:gfitzgerald@iroquois.org)

Enclosure

cc: Angela Profeta, PhD  
Jihoon Kim, LMSW  
James V. McDonald, MD, MPH  
Greg Olsen, MSW  
Ann Marie T. Sullivan, MD